

## The Family of Learning Trust Scheme of Delegated Authority

### Dean Field School

#### KEY

Level 0: Members

Level 1: Trust Board

Level 2: CEO/Executive Team

Level 3: Local Governing Board (LGB)

Level 4: Head Teacher

Note: Although decisions may be delegated, the members as a whole remain responsible for any decision made under delegation. Although the term 'academy' is used, it should be noted that it is interchangeable with free school, school or any other educational organisation.

The Scheme of Delegated Authority (SoDA) is bespoke to each institution and is based on the assumption that an institution is currently rated a 'outstanding' or 'Good' in their most recent Ofsted inspection. If an institution is a 'Requires Improvement' or 'Inadequate' the (SoD) will be different and then members or Trustees have the right to remove this level of autonomy for the benefit of the overall trust

|                     |    |   | Decision Level |   |   |   |   |
|---------------------|----|---|----------------|---|---|---|---|
| Key Function        | No | Tasks   | 0              | 1 | 2 | 3 | 4 |
| Admissions          | 1  | Agree Admissions Policy   |                | ✓ |   |   |   |
|                     | 2  | Propose Admissions Policy   |                |   |   |   | ✓ |
|                     | 3  | Agree PAN annually  |                | ✓ |   |   |   |
|                     | 4  | Propose changes to PAN  |                |   |   | ✓ |   |
| Central Services    | 5  | Determine the scope of central services delivered by the MAT  |                |   | ✓ |   |   |
|                     | 6  | To ensure centrally provided services provide value for money   |                |   | ✓ |   |   |
|                     | 7  | To identify those additional services to be procured on behalf of individual academies                            |                |   |   |   | ✓ |
| Commercial Ventures | 8  | To approve any proposed commercial venture (of educational or non-educational character) within the trust         |                | ✓ |   |   |   |
|                     | 9  | To cease any commercial venture (of educational or non-educational character) within the trust                    |                | ✓ |   |   |   |
|                     | 10 | To monitor the impact (educational and financial) of any commercial venture within the trust e.g. teaching school |                |   | ✓ |   |   |
| Curriculum          | 11 | Approval of curriculum policy   |                | ✓ |   |   |   |
|                     | 12 | Propose and implement curriculum policy   |                |   |   | ✓ |   |
|                     | 13 | Responsibility for standards in Teaching and Learning   |                |   |   |   | ✓ |

| Key Function                 | No | Tasks  | 0 | 1 | 2 | 3 | 4 |
|------------------------------|----|--|---|---|---|---|---|
|                              | 14 | Approve a Sex Education Policy   |   | ✓ |   |   |   |
|                              | 15 | Propose a Sex Education Policy   |   |   |   | ✓ |   |
|                              | 16 | Arrangements for daily collective workshop   |   |   |   |   | ✓ |
|                              | 17 | Approve and monitor individual student targets   |   |   |   |   | ✓ |
|                              | 18 | Accountability for individual student education and achievement  |   |   |   | ✓ |   |
|                              | 19 | Responsibility for individual student education and achievement  |   |   |   |   | ✓ |
| <b>Discipline/Exclusions</b> | 20 | Approve Behaviour Policy   |   |   |   | ✓ |   |
|                              | 21 | Propose and implement Behaviour Policy   |   |   |   |   | ✓ |
|                              | 22 | Exclude a student for more than 15 days or permanently (Head teacher can delegate to SLT if out of building) |   |   |   |   | ✓ |
|                              | 23 | Review exclusion upon appeal (Independent panel)   |   |   |   | ✓ |   |
|                              | 24 | Direct reinstatement of excluded students  |   |   |   | ✓ |   |
| <b>Extended Schools</b>      | 25 | To decide to offer additional activities (and what form these should take)                                   |   |   |   | ✓ |   |
|                              | 26 | To cease providing extended school provision   |   |   |   | ✓ |   |
|                              | 27 | To implement the additional services provided  |   |   |   |   | ✓ |
| <b>Finance</b>               | 28 | Approve trust budget plans for financial year  |   | ✓ |   |   |   |
|                              | 29 | Prepare trust budget plans for financial year  |   |   | ✓ |   |   |
|                              | 30 | Approve academy budget for financial year  |   | ✓ |   |   |   |
|                              | 31 | Prepare the academy budget plan for the financial year – with Head teacher                                   |   |   | ✓ |   |   |
|                              | 32 | Monitor trust budget monthly/ termly   |   |   | ✓ |   |   |
|                              | 33 | Monitor academy budget monthly/termly  |   |   |   |   | ✓ |
|                              | 34 | Monitor monthly expenditure of budget spend  |   |   |   |   | ✓ |
|                              | 35 | To agree signatories for budget holders in each institution  |   |   |   |   | ✓ |
|                              | 36 | To approve academy virements and budget adjustments above £50,000  |   | ✓ |   |   |   |
|                              | 37 | To approve academy virements and budget adjustments from £25,001 to £50,000                                  |   |   | ✓ |   |   |
|                              | 38 | To approve academy virements and budget adjustments from £5,001 to £25,000                                   |   |   |   | ✓ |   |
|                              | 39 | To approve academy virements and budget adjustments under £5,000   |   |   |   |   | ✓ |

| Key Function | No   | Tasks   | 0 | 1 | 2 | 3 | 4 |
|--------------|--|---|---|---|---|---|---|
| Governance   | 40   | Approval to order goods/services above the value of £50,000 (with 3 written quotes). ESFA approval may be needed for £100k and above; OJEU rules may also apply |   | ✓ |   |   |   |
|              | 41   | Approval to order goods/services between £25,001 and £50,000 (with 3 written quotes), OJEU rules may apply  |   | ✓ |   |   |   |
|              | 42   | Approval to order goods/services up to the value of £10,000   |   |   |   |   | ✓ |
|              | 43   | Approve changes to governance structures, Terms of Reference, Articles of Association or Funding Agreement  | ✓ |   |   |   |   |
|              | 44   | Recommend changes to the trust's governance structure, Terms of Reference, Articles of Association and/or Funding Agreement                                     |   | ✓ |   |   |   |
|              | 45   | Approve changes to the Scheme of Delegation   |   | ✓ |   |   |   |
|              | 46   | Recommend changes to the Scheme of Delegation   |   |   | ✓ |   |   |
|              | 47   | Approve requests from other schools to join the trust   | ✓ |   |   |   |   |
|              | 48   | Recommend requests from other schools to join the trust   |   | ✓ |   |   |   |
|              | 49   | Appoint the chair of the Trust Board  |   | ✓ |   |   |   |
|              | 50   | Appoint the chair of the LGBs with consultation of Trust  |   |   |   | ✓ |   |
|              | 51   | Appoint the Clerk to LGB  |   |   | ✓ |   |   |
|              | 52   | Recruitment of Governors  |   |   | ✓ |   |   |
|              | 53   | Designate link governors as appropriate e.g. Pupil Premium, SEND  |   |   |   | ✓ |   |
|              | 54   | Review performance of LGBs  |   | ✓ |   |   |   |
|              | 55   | Suspend and/or dismiss members of LGB   |   | ✓ |   |   |   |
|              | 56   | Set up Register of Business Interests for members   | ✓ |   |   |   |   |
|              | 57   | Set up Register of Business Interests for directors   |   | ✓ |   |   |   |
|              | 58   | Set up Register of Business Interests for governors   |   | ✓ |   |   |   |
|              | 59   | Approve and set up Directors' Expenses Scheme   |   | ✓ |   |   |   |
|              | 60   | Approve and set up LGB Expenses Scheme  |   |   |   | ✓ |   |
|              | 61   | Appoint a Chief Executive Officer (CEO/Accounting Officer)  |   | ✓ |   |   |   |
|              | 62   | Appoint Company Secretary   |   | ✓ |   |   |   |
|              | 63   | Appoint external auditors for the trust   | ✓ |   |   |   |   |
|              | 64   | Appoint internal auditors or Responsible Person via Audit Committee   |   | ✓ |   |   |   |
| 65           | To hold a full Trust Board meeting at least three times in a school year (or more often if required) |   | ✓ |   |   |   |   |

| Key Function              | No  | Tasks  | 0 | 1 | 2 | 3 | 4 |
|---------------------------|-----|--|---|---|---|---|---|
| Governance<br>(continued) | 66  | Approve applications for significant changes to an open academy  | ✓ |   |   |   |   |
|                           | 67  | Approve changes impacting the ethos and vision of the trust  | ✓ |   |   |   |   |
| Health and Safety         | 68  | Approve academy Business Continuity Policy   |   | ✓ |   |   |   |
|                           | 69  | Monitor implementation of academy Business Continuity Plans  |   |   |   | ✓ |   |
|                           | 70  | Approve Health and Safety Policy (including Fire Evacuation Procedures)  |   | ✓ |   |   |   |
|                           | 71  | Propose and implement Health and Safety Policy (including Fire Evacuation Procedures)                          |   |   |   | ✓ |   |
|                           | 72  | Approve a Risk Management Plan   |   | ✓ |   |   |   |
|                           | 73  | Propose and implement Risk Management Plan   |   |   | ✓ |   |   |
| Policies and Practices    | 74  | Approve all trust policies*  |   | ✓ |   |   |   |
|                           | 75  | Propose policies to the Trust Board  |   |   | ✓ |   |   |
|                           | 76  | Monitor operation of policies  |   |   |   | ✓ |   |
|                           | 77  | Propose Academy policies to LGB  |   |   |   |   | ✓ |
|                           | 78  | Provision of appropriate buildings and other insurance (including all liability cover)                         |   |   | ✓ |   |   |
|                           | 79  | Develop and approve trust capital strategy   |   |   | ✓ |   |   |
|                           | 80  | Develop and approve academy maintenance strategy (with support of the Facilities Manager and Finance Director) |   |   |   | ✓ |   |
| Safeguarding              | 81  | To approve a Safeguarding Policy   |   |   |   | ✓ |   |
|                           | 82  | To implement and monitor a Safeguarding Policy   |   |   |   |   | ✓ |
|                           | 83  | Complete and maintain a Single Central Record  |   |   |   |   | ✓ |
|                           | 84  | Appoint a Safeguarding Governor  |   |   |   | ✓ |   |
| Staffing / Recruitment    | 106 | Suspend/dismiss an academy Head Teacher/Principal (CEO will chair the panel)                                   |   | ✓ |   |   |   |
|                           | 107 | Suspension/dismissal of all academy staff (not including the Head teacher)                                     |   |   |   |   | ✓ |
|                           | 108 | Approve any dismissal, severance or compensation payments  |   |   | ✓ |   |   |
|                           | 109 | Performance review of all academy staff (not including the Head teacher/Principal)                             |   |   |   |   | ✓ |

| Key Function | No  | Tasks  | 0 | 1 | 2 | 3 | 4 |
|--------------|-----|--|---|---|---|---|---|
| Strategy     | 110 | Approve and review progress of trust improvement plan              |   | ✓ |   |   |   |
|              | 111 | Approve and review progress of each academy improvement plan (SIP) |   |   |   | ✓ |   |
|              | 112 | Review progress across trust of all SIPs                           |   |   | ✓ |   |   |
|              | 113 | Approve and monitor trust Strategic Risk Register                  |   | ✓ |   |   |   |
|              | 114 | Approve and monitor each academy Operational Risk Register         |   |   |   | ✓ |   |

*\*A list of all current Family of Learning Trust and Academy policies is provided in Annex A (and copies of these policies are available from the relevant website). Where an academy is being incorporated into the trust the existing policies will remain in place until harmonisation with the trust and these will be available locally.*

*For clarity and ease of communication, certain key policies are still included in the SoDA e.g. Admissions, Charging and Remissions, Health and Safety and Sex Education.*

Further notes:

#### Conflict of Interests Procedures

- All members of staff or Governors that join the trust are asked to sign a declaration of business and pecuniary interests form prior to starting their employment. Senior Leaders, Governors, Trustees and Members are asked to complete a form annually and to inform the Chief Financial Officer if their business interests change within the year. The Chief Financial Officer will collate new registers as required upon new guidance from the ESFA or any other changes that may affect this process.

#### ESFA consent

- The academy should seek confirmation from the ESFA if it is ever unsure whether consent is required. Certain projects like capital investments, legislative consents and any planning permissions will be sought by the ESFA if required.

#### Three Quote Policy

- The Finance Director and the Accounting Officer of the Academy Trust have the authority to overrule the three quote rule if three quotes can't be identified due to the nature of the requirement (for example using the Times Educational Supplement to advertise teacher posts) or already committed services.